

**Code: 17E00401**

MBA IV Semester Regular Examinations May 2019

**STRATEGIC MANAGEMENT**

(For students admitted in 2017 only)

Time: 3 hours

Max. Marks: 60

**SECTION – A**

Answer the following: (05 X 10 = 50 Marks)

\*\*\*\*\*

- 1 What is strategic management? Explain the steps in strategic management process.  
**OR**
- 2 What is strategy? Outline the factors shaping company's strategy.
- 3 Explain in detail the theory of Porter's Five Force Model.  
**OR**
- 4 Write a short note on the following:  
(a) BCG matrix.  
(b) SWOT analysis.
- 5 What do you mean by strategic alternatives? When will you use stability strategy?  
**OR**
- 6 Explain in detail about Retrenchment strategy and Growth strategy.
- 7 What are offensive and defensive strategies? List out their applications.  
**OR**
- 8 What are vertical and horizontal integration? Explain their applications.
- 9 How will you establish strategic control? Discuss the importance of strategic information system.  
**OR**
- 10 Discuss the importance of strategic surveillance in business organizations.

**SECTION – B**

(Compulsory question, 01 X 10 = 10 Marks)

- 11 **Case Study:**  
Perform a SWOT analysis for telecommunication sector in India.

\*\*\*\*\*